Calaveras County Water District

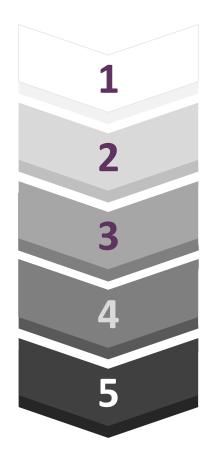
Financial Planning Workshop

April 28, 2023





Financial Plan Workshop Agenda



Financial Planning

Financial Plan Assumptions

Water Enterprise

Wastewater Enterprise

Next Steps

Financial Plan Summary

Factors Impacting the Financial Plan



Key Assumptions

Water and Wastewater















Water Enterprise

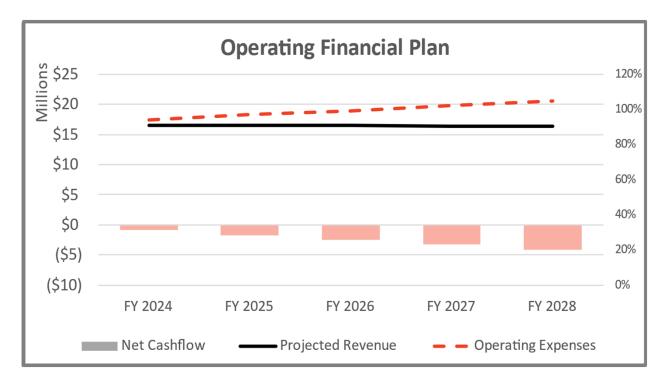
Long-Term Financial Plan



Current Financial Position At Existing Rates

Financial Plan Metrics

- ➤ Generate Positive Net Income
- ➤ Comply with Debt Covenants
- ➤ Sufficiently Fund Capital Needs
- ➤ Meet Reserve Targets



Financial Position

Water at Current Rates

Results From Review

- Requires revenue increases each year
 - Eliminate ongoing operating deficit over the planning period
 - Reserves are below minimum requirements
 - Operating Reserve = 90 days of O&M
 - ❖ Capital Reserve = Annual depreciation
 - * Rate Stabilization Reserve = 10% of operating revenues
 - ❖ Emergency Reserve = 3% of asset value
 - ❖ Total Minimum Requirement = \$11.1M
 - Replenish and maintain healthy reserves

Proposed Water Financial Plan

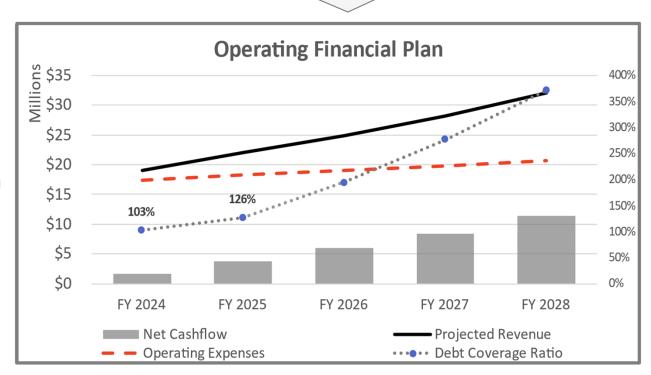
FY 2024 - FY 2028

Revenue Adjustments:

FY 2024 - FY 2028: 25%, 16%, 16%, 16%, 16%

Proposed Financial Plan

- > Positive Net Income
- > Fully fund capital needs
 - \$54.5M over the next 5 years
- ➤ Issue debt to fund capital in short-term
 - Allows rates to increase over time and transition to PAYGO funding
 - \$16.5M in FY 2024-25
 - Ensure ongoing debt coverage
- Meets Reserve during planning period



Wastewater Enterprise

Long-Term Financial Plan

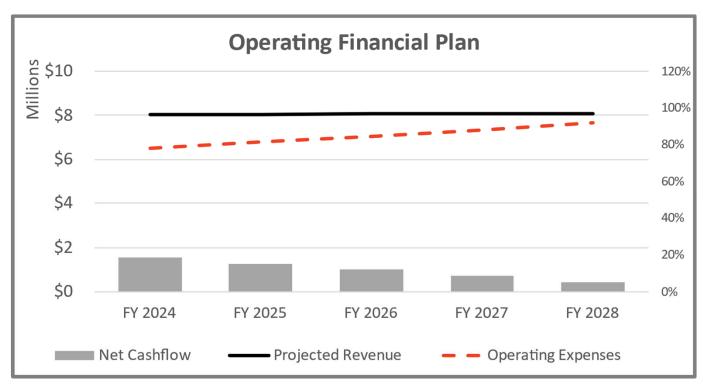


Current Financial Position

Wastewater Enterprise

Financial Plan Metrics

- ➤ Generate Positive Net Income
- ➤ Comply with Debt Covenants
- ➤ Sufficiently Fund Capital Needs
- ➤ Meet Reserve Targets



Financial Position

Wastewater at Current Rates

Results From Review

- Net income decreasing each year
- > Reserves below the minimum requirements
 - Total minimum = \$4.8M
- > At existing rates, reserves would be used to cover capital expenses
 - Not sustainable long-term
 - Reserves already below minimum requirements
 - Reserves depleted in FY 2025

Proposed Wastewater Financial Plan

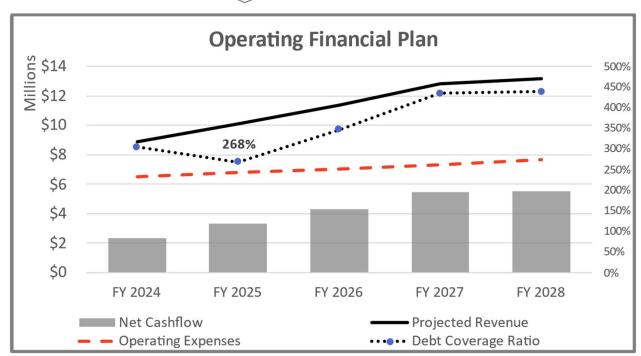
FY 2024 - FY 2048

Proposed Financial Plan

- > Positive Net Income
- > Fully fund capital needs
 - \$35.8M over the next 5 years
- ➤ Issue debt to fund capital in short-term
 - Allows rates to increase over time and transition to PAYGO funding
 - \$6M in FY 2024-25
 - Ensure ongoing debt coverage
- ➤ Meets Reserve during planning period

Revenue Adjustments:

FY 2024 – FY 2028: 14%, 14%, 14%, 14%, 3%



Next Steps Upcoming Tasks

- Cost-of-Service Analysis / Rate Design
- ➤ July 12th Rate Workshop
- ➤ July 24th Mail Prop. 218 Notice
- ➤ Sept 13th Public Hearing
- ➤ Oct 16th Implementation date of proposed rates

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